

10.00am, Thursday, 16 March 2017

The Cooperative Capital Framework 2012/17: Final Progress Report

Item number 8.4
Report number
Executive/routine
Wards

Executive Summary

This Cooperative Capital Framework 2012/17 final progress report identifies the significant achievements delivered across all six themes of the Framework. It also provides a detailed update on the progress achieved with regard to the Cooperative Capital Coalition Pledges, and proposes how this progress could be sustained over the coming years.

Links

| | |
|---------------------------------|--|
| Coalition Pledges | P6, P11, P15, P28, P37, P53 |
| Council Priorities | CO7, CO8, CO10, CO14, CO23, CO26 |
| Single Outcome Agreement | SO1, SO2, SO3, SO4 |

The Cooperative Capital Framework 2012/17: Final Progress Report

Recommendations

- 1.1 The Council is asked to:
 - 1.1.1 note the significant progress made in the delivery of the Cooperative Capital Coalition Pledges, and other commitments in the Cooperative Capital Framework 2012/17; and
 - 1.1.2 agree the proposed approach to sustaining Cooperative Capital achievements from 2017/18 onwards, outlined in Appendix 1.

Background

- 2.1 The Capital Coalition's vision is 'To build a cooperative and more prosperous Edinburgh in which every resident and community benefits'.
- 2.2 In October 2012, Council agreed the 'Framework to Advance a Cooperative Capital 2012/17' which described five core strategic themes. In June 2013, the Communities and Neighbourhoods Committee approved an additional sixth theme related to cooperative corporate social responsibility.
- 2.3 The Cooperative Capital Framework themes and related objectives are summarised below:

| Cooperative Capital Themes | Intended Change Objectives |
|--|---|
| Cooperative Societies | <i>"Changing the market and economic infrastructure"</i> |
| Cooperative Community Engagement | <i>"Changing our relationship with communities"</i> |
| Cooperative Procurement | <i>"Changing the way we buy and grant aid goods and services"</i> |
| Cooperative Education | <i>"Changing the culture of schools and childcare"</i> |
| Cooperative Service Delivery | <i>"Changing the way we review and design services"</i> |
| Cooperative Corporate Social Responsibility | <i>"Changing Corporate Social Responsibility to meet city outcomes"</i> |

- 2.4 The Framework aspired to develop a new relationship with service users, citizens, communities and partner agencies across the City, where more focus is placed upon *'doing things with people'*, rather than *'doing things to, or for people'*.
- 2.5 The Framework has also helped shape the Council Transformation Programme, locality working, budget engagement, and wider community planning and partnership developments.

- 2.6 Framework themes were aligned to the findings of the Christie Commission, and included many commitments which are currently reflected in new legislation. For example, the Community Empowerment (Scotland) Act 2015, the Public Bodies (Joint Working) (Scotland) Act 2014, and the Children and Young People (Scotland) Act 2014, all of which emphasise the importance of co-production, partnership working, and empowering citizens and communities.
- 2.7 Delivery and evaluation of the Framework was overseen and coordinated by a multi agency project team, with regular reports to Council committees. This final progress report was produced by the Project Team, who drew on information gathered at the Cooperative Capital Conference in November 2016, entitled 'The Big Look Back, and the Big Look Forward'. The outcomes from this conference are provided at Appendix 1.

Main report

- 3.1 This report provides a summary of the progress achieved as a result of delivery of the Cooperative Capital Framework 2012/17. More detailed information is provided at Appendix 1, informed by the November 2016 conference, which also indicates proposed approaches to sustaining the good progress made to date.

Capital Coalition Cooperative Pledges and the Cooperative Development Unit

- 3.2 The Council set up a Cooperative Development Unit in late 2012, which was established to coordinate delivery of the Framework, and provide support to cooperative projects and social enterprises. The Unit set up a multi agency project Team to assist in the delivery of the Framework.
- 3.3 The Unit also coordinated the Council's work with the national Cooperative Council Innovation Network (<http://www.councils.coop/>), which the Council leader chaired for the last two years.
- 3.4 Four of the Capital Coalition pledges focussed specifically on cooperative initiatives. All of these pledges have been achieved. The following summarises the key achievement of each pledge:



Pledge 6 - Establish city-wide childcare cooperatives for affordable childcare for working parents.

1. The Council recognises that investment in Early Years is a key aspect of successful early intervention and in tackling inequalities. It has developed staff using the Early Years and Childcare Academy to ensure appropriately qualified staff are enabled to support the ambition that 'all children to have the best start in life'.
2. The Council has expanded its capacity to deliver early learning and childcare to eligible two year olds, and this is now available across 19 local authority managed establishments, including Early Years Centres, nursery classes and nursery schools.

3. Children from 81 of the 88 Local Authority managed Primary Schools can now access a Breakfast Club. Work continues to establish access to Breakfast Clubs in the remaining seven Primary Schools.
4. There are 35 voluntary playgroups or nurseries in Edinburgh. Ten are run in partnership with City of Edinburgh Council to deliver 600 hours of early learning and childcare to three and four year olds.
5. Regular cooperative meetings have been established between the voluntary playgroups in each of the four localities. A small cooperative grant was established to support cooperative working and was awarded to develop a joint play area and to run GIRFEC training.



Pledge 11 - Encourage the development of cooperative housing arrangements.

1. Since 2013 the Housing Service has initiated or supported over 20 co-operative and/or collaborative projects and initiatives.
2. Development and implementation of the Tenant Participation Strategy (TPS), including setting up the Tenants Panel, which has around 240 members.
3. Cooperative community engagement was delivered in new Council led housing developments, piloted in Greendykes and West Pilton Crescent.
4. The Council supported tenants to join 'Our Power', a community benefit society aimed at tackling fuel poverty through the supply of affordable and renewable energy to social housing tenants. 'Our Power' is now the preferred default energy supplier for empty Council homes.



Pledge 37 - Examine ways to bring the Council, care home staff and users together into cooperatives to provide the means to make life better for care home users and care provides.

1. Work was undertaken to improve quality of life for people who live in care homes and people who need support to remain in their own home. The focus was on creating a cooperative culture in health and social care services, and the development of cooperative businesses, owned and run by and for their members whether they are customers, employees or residents.
2. A range of activity has taken place in care homes for older people to foster and embed a cooperative culture and ethos.
3. Through the "Working Together to Achieve Excellent Care" programme, the project team has worked with residents, relatives, providers and NHS Lothian colleagues, to review care home resident participation strategies; providing meaningful activities for residents in a way that recognises their own life stories and interests; and progressing a variety of workforce development initiatives which draw on the expertise to be found in the communities in which care homes are located.



Pledge 53 – Encourage the development of Community Energy Cooperatives

1. The Edinburgh Solar Cooperative was registered on 30th December 2013 and in August 2015 the Council appointed three Directors to their Board. Over £1M was raised from a community share offer made by the Board to fund capital works. A number of schools now have solar panels installed, and the initial round of community benefit awards will be invested in participating schools.
2. The Council has established an Energy Services Company (ESCo) to deliver a number of key energy efficiency projects across the City with community planning partners, including renewal of street lighting, and retrofit energy efficiency measures in Council buildings.
3. The Council is a partner (since May 2016) in the Tower Power, project based in Dumbiedykes. A community services company has been established with the support of the Local Energy Challenge Fund. With the innovative use of technology and aggregation of energy demand and purchasing should result in a reduction to residents' fuel costs.

Cooperative Service Design and Co-production

- 3.5 Good practice in co-production is being actively applied in a range of settings, for example:
- compilation of the of the Edinburgh Partnership Community Plan 2015-18, IJB Strategic Plan 2016/17, and Compact Strategic Framework 2015-20;
 - development of City Vision 2050, and Locality Improvement Plans 2017/22;
 - development of grant and contract investment programmes by Executive Committees;
 - the approach to the design of Citizen, Community and Locality based services by the Council Transformation Programme;
 - emerging consortium solutions in the Third Sector for the Care-at-Home market; and
 - health and social care services, and children's services, integration programmes.
- 3.6 Co-production approaches are central themes within the Transformation Programme's localities workstream. A Locality Working Project Plan has been agreed, and provides the platform for extensive community, colleague and partner co-production activity.
- 3.7 Four Locality Leadership Teams are now in place, and cooperative practice is a key value that underpins the work of these teams. These teams will develop, publish and deliver Locality Improvement Plans 2017/22 (required as a result of the Community Empowerment (Scotland) Act 2015).
- 3.8 These plans will focus specifically on actions to address poverty and inequality, to better meet the needs of families and individuals with complex needs, and drive forward the public service reform agenda, through cooperative approaches.

Cooperative Procurement

- 3.9 In spite of a number of challenges, good progress has been made with regard to the co-production of new grant and contract programmes.
- 3.10 An improved approach to community benefit clauses in Council contracts is well underway.
- 3.11 Significant progress has been made in implementing the Living Wage for Council colleagues, and through Council funded third parties.

Cooperative Education

- 3.12 20 Council schools are now accredited 'Scottish Schools of Cooperation', a scheme facilitated by the Cooperative Educational Trust.
- 3.13 Pupil and Parent Councils across the City are engaging in more partnership activities with school management teams, to improve the wellbeing and achievement of pupils.
- 3.14 The integration of Council and NHS children and young people's services continues to progress well, with a new Integrated Children and Young People's Plan for 2017/20 embedding cooperative principles and practice.

Cooperative Community Engagement and Empowerment

- 3.15 The Council developed and approved an Asset Transfer policy that has led to a number of innovative asset transfer projects across the City.
- 3.16 The Council is developing its approach to community participation requests, which will empower communities with a formal mechanism to request co-production activities to improve outcomes in their communities.
- 3.17 The work of Neighbourhood Partnerships continues to improve the quality of community engagement and empowerment work, and work to inform Locality Improvement Plans is building on this good practice.
- 3.18 Work to improve approaches to participatory budgeting continues to progress well, with plans coming forward for more work in this area aligned to locality working.

Cooperative Corporate Social Responsibility

- 3.19 This additional six theme was added to the Framework in June 2013. It reflected the desire of the business and economic development services to be better profiled within the Framework.
- 3.20 Achievements to date have included the development of the Lord Provost's One City Trust, the One City/One Edinburgh Corporate Social Responsibility Plan, and the growth in employee supported volunteering across the public and private sectors.

Measures of success

- 4.1 Successes and actions of the Cooperative Capital Framework are reported annually to the City of Edinburgh Council with referral to the Communities and Neighbourhoods Committee.
- 4.2 Progress on the related pledge commitments was presented to the City of Edinburgh Council in June and December 2016.

Financial impact

- 5.1 Resources for Cooperative Capital Framework activities are contained within service area budgets.
- 5.2 Cooperative engagement and co-production of services form a key element of the Council Transformation Programme Localities model, and activities will be contained within allocated budgets.

Risk, policy, compliance and governance impact

- 6.1 The key strategic risks of the Cooperative Capital Framework were related to achieving the four relevant Capital Coalition Pledges. These risks have been mitigated by the cooperative efforts of the Cooperative Development Unit, the Cooperative Capital Project Team, and engagement with a wide variety of community planning partners.
- 6.2 Police, compliance and governance matters were all managed by the Cooperative Capital Project Team, which reported into various Council committees.

Equalities impact

- 7.1 The development and implementation of the Framework has assisted the Council to deliver key equality and rights outcomes. It has also enabled the Council to meet the Equality Act 2010 public sector equality duties to advance equality of opportunity, and foster good relations.

Sustainability impact

- 8.1 The development and implementation of the Framework enables the Council to meet the Climate Change (Scotland) Act 2009 public sector duties. The Framework also contributes to the delivery of Sustainable Edinburgh 2020 objectives, in particular the advancement of vibrant flourishing communities, social and economic wellbeing and an efficient and effectively managed city.

Consultation and engagement

- 9.1 In addition to the annual report to Committee and Council, the following has also taken place:
 - Convenor's presentation to the Scottish Parliament's Cross-party Group on Cooperatives – March 2015 (with Glasgow City Council);
 - Launch of new Compact Strategy - May 2015;

- Refreshed staff guidance on the Orb and including case studies – June 2015;
- Updated profile of Edinburgh activities on the CCIN Network – June 2015;
- ‘Enhancing coproduction across the Capital’, Edinburgh Partnership in Conference – June 2015;
- Two Council Leader’s briefing to children and families staff and commissioning and procurement staff in May in September 2015 respectively;
- Two meetings of the Cooperative Capital Group – February and September 2015;
- ‘Let the 1,000 flowers bloom’ seminar – November 2015;
- ‘The Big Look Back and the Big Look Forward’ Conference November 2016.

Background reading/external references

- 10.1 [Transformation Programme: Progress Update](#), Finance and Resources Committee, 1 December 2016
- 10.2 [The Cooperative Capital Framework: Year Three Progress](#), Communities and Neighbourhood Committee, 24 November 2015
- 10.3 [The Cooperative Capital Framework: Year Two Progress Report](#), the City of Edinburgh Council, 20 November 2014
- 10.4 [A framework to advance a Cooperative Capital 2012-17 – Year One Report](#), the City of Edinburgh Council, 21 November 2013
- 10.5 [Council cooperative capital website pages](#)
- 10.6 [Cooperative Council Network](#)
- 10.7 [CCIN Network Scotland region information](#) and [film](#)

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|---------------------------------|---|
| Coalition Pledges | <p>P6 - Establish city-wide co-operatives for affordable childcare for working parents</p> <p>P11 - Encourage the development of co-operative housing arrangements</p> <p>P15 - Work with public organisations, the private sector and social enterprise to promote Edinburgh to investors</p> <p>P28 - Further strengthen our links with the business community by developing and implementing strategies to promote and protect the economic well being of the city</p> <p>P37 - Examine ways to bring the Council, care home staff and users together into co-operatives to provide the means to make life better for care home users</p> <p>P53 - Encourage the development of Community Energy Co-operatives</p> |
| Council Priorities | <p>CO7 - Edinburgh draws new investment in development and regeneration</p> <p>CO8 - Edinburgh's economy creates and sustains job opportunities</p> <p>CO10 - Improved health and reduced inequalities</p> <p>CO11 - Preventative and personalised support in place</p> <p>CO14 - Communities have the capacity to help support people</p> <p>CO23 - Well engaged and well informed – Communities and individuals are empowered and supported to improve local outcomes and foster a sense of community</p> <p>CO26 – The Council engages with stakeholders and works in partnership to improve services and deliver on agreed objectives</p> |
| Single Outcome Agreement | <p>SO1 - Edinburgh's Economy Delivers increased investment, jobs and opportunities for all</p> <p>SO2 - Edinburgh's citizens experience improved health and wellbeing, with reduced inequalities in health</p> <p>SO3 - Edinburgh's children and young people enjoy their childhood and fulfil their potential</p> <p>SO4 - Edinburgh's communities are safer and have improved physical and social fabric</p> |
| Appendices | <p>Appendix 1 – 'The Big Look Back and The Big Look Forward' – November 2016 - Conference Outcomes</p> |



Cooperative Capital

Building capacity

Appendix 1

The Big Look Back and The Big Look Forward

November 2016 - Conference Outcomes

Background

- The City of Edinburgh Capital Coalition's vision 2012/17 is 'To build a cooperative and more prosperous Edinburgh in which every resident and community benefits'.
- In October 2012, Council agreed the 'Framework to Advance a Cooperative Capital 2012/17' ('the Framework') which described five core strategic themes. In June 2013, the Council's Communities and Neighbourhoods Committee approved an additional sixth theme related to cooperative corporate social responsibility. The coalition agreement also contained specific pledge commitments on developing cooperatives and improving cooperative practice
- A Cooperative Development Unit was established to coordinate delivery of the Framework and pledge commitments, which was supported by a project team comprising of council officers, community planning partners and experts in the field of cooperatives and social enterprise.
- The six Framework themes and related objectives are summarised below:

A Framework to Advance a Cooperative Capital 2012/17

For more information go to: http://www.edinburgh.gov.uk/info/20234/cooperative_capital

| | | | | | |
|---|--|--|---|---|--|
| 1. Cooperative Societies <ul style="list-style-type: none">•Energy•Housing•Child Care•Adult Social Care•Cooperative Development Unit•Expert Group•Social Enterprise Strategy | 2. Cooperative Community Engagement <ul style="list-style-type: none">•Neighbourhood Partnership Plans•Community Plan•Youth engagement•Asset Transfer•Learning and Development•Participatory Budgeting•Budget Framework•Compact Strategy•Council Transformation Programme | 3. Cooperative Procurement <ul style="list-style-type: none">•Community Benefit Clauses•Cooperative Commissioning/ Co-production•Third Sector•Sustainable procurement•Maximising Social Value•Investing in Community Outcomes•Supply / Client Chain Development | 4. Cooperative Education <ul style="list-style-type: none">•After School Clubs•ChildCare•School Clusters•Parent and Pupil Involvement•Community Learning and Development | 5. Cooperative Service Design <ul style="list-style-type: none">•Total Place•Participatory Budgeting•Personalisation•Cooperative Place Making•Learning and Development•Cooperative Service Transfer | 6. Cooperative Corporate Social Responsibility <ul style="list-style-type: none">•CSR Audit•Employee Supported Volunteering•Volunteer Strategy/Active Citizenship•Entrepreneurs•One City:One Edinburgh CSR Plan•One City Collaborative |
|---|--|--|---|---|--|

Introduction



- A recent cooperative capital conference, hosted by the City of Edinburgh Council in November 2016, and involving over 80 people from public, third and community sectors, discussed and reflected upon the main successes and challenges over the last 4.5 years of the Cooperative Capital Framework 2012/17.
- Workshop participants were asked to identify the five big successes and three big future actions. Described below is the product from 10 workshops facilitated at the conference:

Cooperative Energy



| Big Achievements | Big Future Actions |
|--|---|
| Carbon reduction and community sager ownership by renewable energy generation (e.g. Harlaw Hydro / Edinburgh Solar) | Expansion of existing projects such as Edinburgh Solar |
| Carbon reduction by insulation (e.g. whole street projects by Changeworks) Affordable energy (e.g. Dumbiedykes / Our Power) | Roll out insulation programmes and support development of 'batteries' |
| Developing the community sector (e.g. Transition Group Edinburgh / Shrub Hub) | Consider the legal implications for solar projects based on multiple ownership roofs (e.g. Tenements) |
| Edinburgh Energy Services Company established. | |

Cooperative Health and Social Care



| Big Achievements | Big Future Actions |
|--|--|
| Progression of self directed support and direct payments | Greater recognition of the rights and importance of HSC employees as agents of cooperation and a cooperative culture |
| Improving HSC culture to a more person centred practice | |
| HSC cooperative innovation fund established with more HSC third sector collaboratives coming forward to deliver services | Expand community based support and community asset based approaches (e.g. LOOPs and connecting communities) |
| Improving cooperative practice in older peoples care homes between residents and staff | |
| Cooperative practice being improved through HSC locality working (e.g. HSC Hubs and Clusters) | Further improvements in people centred services and commissioning approaches |

Cooperative Child Care



| Big Achievements | Big Future Actions |
|---|--|
| Creation of a cooperative charter for after school care | After school clubs, breakfast clubs, nurseries and playgroups need to influence the outcomes in Locality Improvement Plans and be engaged in Children’s Services Management Groups |
| Development of a more cooperative culture in the Council of working with playgroups, after school clubs, breakfast clubs and youth clubs. | |
| Improved partnership work between voluntary playgroups and nurseries in localities (e.g. Improving outdoor play facilities and joint training programmes) | Support the increase in the provision of after school care across the City |
| Establishing local cooperative forums for voluntary playgroups and nurseries | |
| Integration of council and NHS children’s and young people’s services (e.g. Living well project in Wester Hailes) | Increase high quality early years provision to help give young children the best possible start in life and build the skills and confidence they need for the future |

Cooperative Housing



| Big Achievements | Big Future Actions |
|---|---|
| Edinburgh Student Housing Cooperative established – low rents and strong community links | Bring people together to share knowledge and skills and get better at promoting successful cooperative housing projects |
| Focus on tenant and community engagement and empowering local communities e.g. community garden projects and cooperative community pilots | |
| Our Power – good example of housing provider led project to tackle fuel poverty | Structural and legislative changes to funding programmes so that cooperatives can access wider range of grants or loans with lower interest rates to help regenerate derelict buildings and make better use of public sector assets |
| Partnership work with veterans charities and the armed forces as part of the Edinburgh Partnership’s Armed Forces Community Covenant | Explore opportunities to develop intergenerational housing cooperatives to help build resilient communities |
| Funding for Craigmillar Eco Housing Cooperative | |

Cooperative Social Enterprise



| Big Successes | Big Future Actions |
|---|---|
| Establishment of the business gateway staff post to support and develop more social enterprises | Increase support for social enterprises within the Council's economic development unit development agreements, and reduce rates and rent levels |
| Development of the Edinburgh Social Enterprise Network (ESEN) with over 140 members in 2016 | The interim asset transfer policy need to be reviewed and simplified and a improvement plan agreed |
| 'Social in the Square' – festival of social enterprise event 2014 | |
| Development of the 'Doogie Goodstuff' campaign to improve the profile and sales of social enterprise goods and services | Develop a South East Scotland SE Hub and network where SEs can hot desk and share resources and skills |
| Increases in the number of social enterprises, with a tripling of revenue for SEs during 2013 to 2015 | |

Cooperative Education



| Big Achievements | Big Future Actions |
|---|--|
| 20 Edinburgh schools are accredited Scottish Schools of Cooperation | Increase the number of Scottish Schools of Cooperation with senior managers nominated in each locality to lead on this programme |
| Edinburgh students obtaining SQA awards through housing coop developments | |
| Children's Services Management Groups and teams around the cluster partnership work | Improving voluntary and community sector engagement and participation schools |
| Total Place approaches (e.g. Total Craigroyston) | |
| Delivery of social entrepreneur programmes in schools | Improve approaches to peer education amongst pupils, parents and teachers from different schools about coops |



Cooperative Procurement

| Big Successes | Big Future Actions |
|---|---|
| Cooperative design of commissioning programmes with service users e.g. domestic abuse and alcohol + drug services + youth work funding | Improve early engagement with, providers, especially the 3 rd sector, to adapt to future needs |
| Improved partnership with the 3 rd sector with regard to co production of grant and contract programme | More systematic engagement on grant and contract design with citizens and communities in localities |
| Living wage accreditation for care workers and security workers through council contracts | |
| Developing alternatives to competitive tendering e.g. care at home innovations and collaborative + public social partnerships + disability play schemes | Continue to improve the approach to the application of community benefit clauses |
| Implementing community benefit clauses including more apprenticeships for looked after children | |



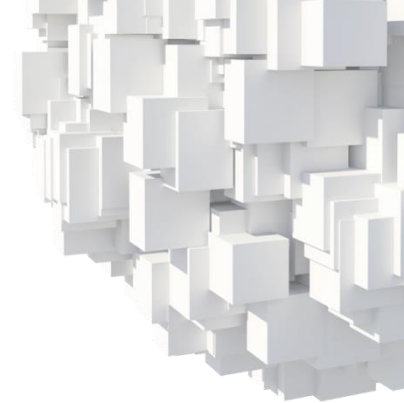
Cooperative Service Design

| Big Successes | Big Future Actions |
|---|--|
| Publication and implementation of the council's asset transfer policy and developments regarding community participation requests | Improve evaluation and performance reporting to capture the service user / citizen experience |
| Wider implementation of self directed support within HSC and children's services | Change the culture amongst public services staff to enable them to empower and enable service users and citizens i.e. further development of the approach to 'do with' rather than 'do unto' across all public service staff |
| Edinburgh Youth Action, young people's mentors against violence project, and domestic abuse liaison project | |
| Locality working, customer services and channel shift developments involving service users and citizens in service design | Enable public services to take more risks with regard to cooperative service design |
| Establishment of the Family and Household Support locality teams | |

Cooperative Community Engagement



| Big Successes | Big Future Actions |
|---|--|
| <p>Community garden schemes and allotment developments – bringing communities together on shared projects</p> | <p>Improve engagement activity so that communities are engaged at the earliest point, their assets are utilised and they are treated as equal partners</p> |
| <p>Establishment of community hubs at libraries, council neighbourhood offices + community development trusts</p> | <p>Improve children’s and young people’s engagement in communities through active citizenship and civic participation</p> |
| <p>Neighbourhood Partnership activities and groups enabling wide variety of citizens and communities to deliver projects e.g. participatory budgeting</p> | |
| <p>Improved use of digital technologies to engage communities and improve transparency of decision making – whilst acknowledging the need to maintain face to face engagement</p> | <p>Improve community engagement with IJB / HSC services in order to shape preventative services and target those most in need – devolved locality budgets will be critical</p> |
| <p>Improvements in community engagement with development planners and the development of the community plan and locality improvement plans</p> | |



Cooperative Corporate Social Responsibility

| Big Successes | Big Future Actions |
|--|---|
| Championing the living wage and Scottish Business Pledge to SMEs including Chamber of Commerce Events in February 2016 | Widen the city conversation on CSR with SMEs to improve workplace practice and inclusive job opportunities |
| Business Gateway workshops on ethical and fair work practices in Autumn 2015 and development of the Responsible Business Checklist | Invest in the rights skills and training for business to improve their impact on the workplace, local communities and the environment |
| CEC formal accreditation as living wage employer in November 2016 | |
| Economic Development Partnership inclusive growth programme | Incentivise good behaviours of employers across the City |
| Specific examples e.g. Tayburn and The Yard + Sandemans and the Grassmarket Project + DJ Alexanders and the Rock Trust | |

Summary

- The information above indicates significant progress against all six core themes of the Cooperative Capital Framework 2012/17, and a significant legacy of work delivered as a result of the Framework
- Specifically; increases in the number of coops and social enterprises (with key developments in energy, housing, childcare and HSC coops and growth of the social enterprise sector); improvements in community engagement and empowerment practice through Neighbourhood Partnerships including participatory budgeting; improvements in grant and contract co-production practice and the application of community benefit clauses; school cluster accreditation with the cooperative educational trust; asset transfer projects; transparency of council decision making; and CSR and Council programmes to implement the living wage.
- This information, plus other data, will be included in the Final Progress Report on the 'Framework' scheduled for the City of Edinburgh Council meeting on 16 March 2017. Importantly, this report will also include a set of recommendations that will ensure the legacy of good work associated with the Framework is mainstreamed into relevant plans and strategies. A summary of this mainstreaming approach is described in the next slide:

Mainstreaming Recommendations

| Future Actions Themes | Lead Organisation + Plan + /or Strategy |
|---------------------------------|--|
| Energy | Council - Sustainable Energy Action Plan |
| Health and Social Care | Edinburgh HSC Partnership - The HSC Strategic Plan |
| Child Care | Council – Early Years Plan and Integrated C+YP Plan |
| Housing | Council + RSLs – Housing Investment Strategy + RTOs Engagement plan |
| Social Enterprise | ESEN and Social Enterprise Strategy + Hub |
| Education | Council – School Improvement Plans and Integrated C+YP Plan |
| Procurement | Council – Commercial and Procurement Strategy |
| Service Design | Locality leadership Teams – Locality Improvement Plans / Council – Customer Strategy |
| Community Engagement | Locality leadership Teams – Locality Improvement Plans |
| Corporate Social Responsibility | Council – Economic Strategy and ESEN and Social Enterprise Hub |